

BUDGET AND PERFORMANCE PANEL

Strategic Risk Management

11 March 2026

Report of Chief Executive

PURPOSE OF REPORT

To provide the Committee with an update on the authority's progress in updating the Strategic Risk Register.

This report is public, with appendix B being exempt by virtue of paragraph 3 of Schedule 12A the Local Government Act 1972.

RECOMMENDATIONS

- (1) The Budget and Performance Panel note the Strategic Risk Register, as shown as appendix A (public report) and appendix B (restricted report).

1 Report

- 1.0 Quarterly Strategic Risk Report as updated by Leadership Team to be seen by Budget and Performance Panel Committee to be noted.
- 1.1 There are currently 25 Strategic Risks open on the register.
- 1.2 There is one red risk (SR29 LGR, score 15) with 6 amber risks across the restricted and unrestricted risk registers. The only risk outside of the Council's risk appetite is SR29.
- 1.3 The attached appendices show the changes to the council's Strategic Risk Register made during the reporting period 6th November 2025 to 16th February 2026. Changes are highlighted using red text. A summary of the main changes is as follows:
- Risk reviews have been run against 18 Strategic Risks.
 - Action plan due dates have been updated for risks SR01, SR02, SR06, SR19 and SR22.
 - Action plan descriptions have been updated or added for risks SR01, SR02 and SR06.
 - Control measure details have been updated or added for risks SR01, SR02, SR03, SR07, SR16, SR29.
 - A control measure has been closed for risk SR02 as it is no longer relevant.

- The gross, residual and target risks scores for SR29 have been increased. The 'likelihood' score being 5, the highest rating. It is the only strategic risk that sits above our risk appetite.

CONCLUSION OF IMPACT ASSESSMENT

(including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing):

No direct impact arising from this report, which provides an updated copy of the authority's Strategic Risk Register.

LEGAL IMPLICATIONS

No direct legal implications arising from this report.

FINANCIAL IMPLICATIONS

No direct financial implications arising from this report.

OTHER RESOURCE IMPLICATIONS, such as Human Resources, Information Services, Property, Open Spaces

No direct resource implications arising from this report.

SECTION 151 OFFICER'S COMMENTS

The Section 151 Officer has contributed to this report in his role as Chief Officer Resources, including responsibility for Internal Audit.

MONITORING OFFICER'S COMMENTS

The Monitoring Officer has been consulted and has no comments.

BACKGROUND PAPERS

N/A

Contact Officer: Claire Dubelbeis, Projects and Performance Manager

Telephone: 01524 582505

Email: CDubelbeis@lancaster.gov.uk

Ref: N/A