

**Corporate programmes and projects updates – 30<sup>th</sup> June 2024 - (Q1)**

**Status Key – Projects**

<b>R</b>	Red – The project has experienced some major issues. Plan – the go-live date has slipped, Cost – over or under budget by more than 20%, Scope – several of the expected benefits may not be realised.	<b>C</b>	Complete or Closed
<b>A</b>	Amber – The project has experienced some issues. Plan – has slipped but won't affect go-live date, Cost – over or under budget by less than 20%, Scope – one or more benefits may not be realised.	<b>N</b>	Not Started
<b>G</b>	Green – The project is on track (within the project tolerance)	<b>H</b>	On hold
<b>X</b>	No data available / data not requested due to stage	* Projects in the Concept stage will not usually have updates	

**Priorities Key**

<b>I</b>	An inclusive and Prosperous Local Economy (Economy)
<b>S</b>	A Sustainable District (Environmental)
<b>H</b>	Healthy and Happy Communities (Social)
<b>R</b>	A Co-operative, Kind and Responsible Council (Governance)

**An Inclusive and Prosperous Local Economy (Economy)**

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
I	<a href="#">Heritage Action Project</a>	This quarter saw the closedown of the majority of the programme with some snagging to building projects still underway and final preparations for the St Leonard's Gate public realm works and legacy projects.	Delivery	17/07/24	G	G	G
I S	<a href="#">Canal Quarter Phase 3</a> (part of Canal Quarter programme)	Public consultation on the draft Car Parking Strategy was concluded in this quarter, with officers now digesting and analysing the feedback received and how it could impact the Council's car parking strategy and subsequent process of releasing land for Canal Quarter development.  1 Lodge Street refurbishment under Heritage Action Zone: some delays were experienced to the outside works but Contractors were able to bring forward some internal works to maintain progress. Further internal works will be completed once contractor is formally appointed, with work completion still set to be March 2025. A contract agreement was reached with a Contractor to undertake the demolition of the outrigger at 1 Lodge Street, expected to be completed by Autumn 2024. Ongoing involvement with developer Maple Grove about the Heron Works / 'Canalside' as they determine a scheme for the site.	Delivery	16/07/24	G	G	G
I S	<a href="#">Our Future Coast</a>	Community construction workshops have been organised ready for August with an anticipated September installation date. MiniBuoys (open source wave monitoring device) has been ordered and the parts have been delivered ready for construction and deployment. The PhotoPost holder for Hest Bank has been through the Pre-application phase and is now being designed and will be submitted for advertising consent next quarter.	Delivery	15/07/24	G	G	G
I	<a href="#">Fair Work Charter</a>	Lancaster City Council has received Real Living Wage (RLW) employer accreditation from the Living Wage Foundation. The Fair Work Charter has been promoted and is gaining interest from employers.	Delivery	18/07/24	G	G	G
I	<a href="#">1 Lodge Street Urgent Structural Repairs</a>	This quarter saw the completion of the extensive roofing works which is a major milestone in the repair of this building.  NOTE: The Council doesn't have direct control over this project, as it is being delivered by the musicians coop and we have no liability for overspend.	Delivery	16/07/24	A	A	A
I	<a href="#">Centenary House</a> (formerly reported on as Morecambe Co-op Building Renovation)	Progress on survey work is complicated by the need for enabling works to make the property safe, including asbestos removal and structural propping. The extent of the corroded steel in the basement is greater than anticipated/hoped and requires a bespoke package of remedial works. This has delayed progress.	Delivery	16/07/24	A	G	G
I	<a href="#">Frontierland</a>	Ongoing work with the Project Board directing how the project progresses. Work with external legal advisors on the technical procurement aspects of running a competitive dialogue procedure. Work to procure specialist surveyors valuation advice to support the competitive dialogue process.  External marketing support has been obtained to hold a developers' event that will publicise and promote the development opportunity. This aims to maximise the scale of interest and secure the best outcome for Morecambe. This has added some delay to the project timescales but is considered worthwhile and necessary by the Project Board.	Delivery	16/07/24	A	G	G
I	<a href="#">Heysham Gateway</a>	An update on the proposed Masterplan strategy and site investigations was given to the Capital Assurance Group on 19/06/24. The report consisted of information from the consolidated findings from Consultants WSP which included a suggested delivery strategy and highlighted the need for further ecological surveys given the nature of the site. A suite of these have been authorised for the summer months due to their seasonal sensitivity from the existing project budget.  The Pre-Planning Application progress was reviewed, and it was confirmed that the project will move forward with this step in the next period.	Detailed Design	16/07/24	G	G	G
I	<a href="#">Canal Quarter - Coopers Field</a>	Delays are being seen to the programme. Feedback from Places Matter was received in 2023/24 which subsequently resulted in project delays as the project team reviewed design criteria and the design was frozen whilst team assess viability on different options. We have reviewed costs provided by our PCA contractor which currently exceed the viability of the scheme. Pausing the programme at the moment (and not incurring further costs) whilst PCA contractor and designers work on their own initiative to revise design to work towards a cost-effective scheme, is positive whilst the city council also works towards a car parking strategy. Team are awaiting prior approval on demolition of Macari's (funded through BLRF monies).	Feasibility	19/07/24	R	A	G
I	Eden Project Morecambe	Eden Project Morecambe continues work to secure the levelling Up Fund and match funding. During Q1 the draft Full Business Case was submitted to Government in April and comments, queries and clarifications were received from Government in the middle June. Work is now focused on addressing those and submitting a revised FBC to Government in late July / early August.	Feasibility	16/07/24	X	X	X

I	S		<a href="#">Lune Flood Protection, Caton Road</a>	Project (as is) has been brought to a close pending discussions with developer and delivery of mutual benefits at this location. Onsite surveys and investigations have been completed to a point. Additional and unforeseen costs were identified associated with the ground investigation works that were to take place. At this time, we were also made aware of future development proposals that will impact the area we are working in. We have therefore reasonably completed all works to gateway 1 and closed down this project with the consultant. We will now work with the developer to deliver the outcomes required of this project.	Feasibility	12/07/24	G	G	G
I		H	Williamson Park (Café and Play Development)	This project is currently on hold.	On hold	N/A	H	H	H

### A Sustainable District (Environmental)

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
S	Burrow Beck Solar Farm (part of Carbon Neutral Programme)	A Cabinet report and full business case will be going to Cabinet on 9th July 2024 to seek a decision for the project going forward. The project team are aiming to submit a planning application to be decided by Planning Regulatory Committee on 29th July 2024 to seek planning consent. Subject to Cabinet and Planning Regulatory Committee decisions, the project will progress at that point.	Feasibility	01/07/24	X	X	X
	<a href="#">Public Sector Decarbonisation Scheme Phase 3c</a> (part of Carbon Neutral Programme)	A tender process was undertaken to hire a contractor for the detailed design work, contract administration and technical support of the project. Following a comprehensive assessment a preferred supplier was identified and contract negotiations will begin shortly.	Detailed Design	03/07/24	G	G	G
S	Roof Mounted Solar Array – Gateway, White Lund (part of Carbon Neutral Programme)	This project is currently on hold.	On hold	N/A	H	H	H

### Healthy & Happy Communities (Social)

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
	<a href="#">Mellishaw Park</a> (part of Homes Programme)	During this quarter the project has been completed, with residents moving back on site successfully. The project will now be stepped down to BAU within operational delivery.	Delivery	20/07/24	G	A	G
S	<a href="#">My Mainway</a> (part of Homes Programme)	Progress continues. Planning application for the school site has been submitted this quarter with determination expected later in the year. Demolition of the school site has been completed. A new governance structure has been developed – with the first meeting scheduled for the start of July. Heads of Terms for Derby and Lune Houses now agreed by both sides and therefore nearing completion. Draft LINK report received which requires further consideration to strengthen viability. Team developing procurement strategy and documents for next stages. Masterplanning of Mainway site re-commenced.	Detailed Business Case	20/07/24	G	A	G
S	Extra Care Scheme (part of Homes Programme)	This project is currently on hold.	On hold	N/A	H	H	H

### A Co-operative, Kind and Responsible Council (Governance)

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
	<a href="#">Outcomes Based Resourcing (OBR) / Fit for the Future (FFTF)</a>	The projects which make up the initial phase of the Fit for the Future programme (part of OBR) are underway and since the beginning of June have reported to the OBR Strategy and Coordination group. The three digitalisation projects are further on than the other projects as these were started in late 2023. To date progress is on track, although full project documentation for each project within the programme is yet to be received.	Delivery	16/07/24	G	A	A
I	<a href="#">UK Shared Prosperity Fund (UKSPF)</a>	The UKSPF programme is now into the third and final year of delivery. There is now a full cohort of projects that commits all funding. Funded projects are reporting to the UKSPF delivery team on a quarterly basis and robust monitoring of projects funded by UKSPF is now taking place. The REPF programme is also into the final year of delivery. There is a full cohort of projects in place. All funded projects are reporting to the UKSPF delivery team on a quarterly basis.	Delivery	19/07/24	G	A	G
	<a href="#">High-Capacity Fibre Cable Network Provision</a> (part of Digital Programme)	It is estimated that we have already completed around 45% of the construction work required for the project and with work planned for the next few weeks we should see around 70% complete early in August. We are awaiting a decision from Lancashire County Council regarding them allowing us access to existing infrastructure from an old network that is no longer in use, that has various resources that we could utilise as a part of this project. Conversations are continuing with other local organisations to see where we can work together or have them assist us with the construction of this network.	Detailed Design	18/07/24	G	G	G
S	<a href="#">White Lund Depot</a>	Planning permission has been granted for the project. Detailed discussions with operational managers have begun to establish final requirements and methods for safe working during the construction and demolition phases.	Delivery	11/07/24	A	A	G