

**2012/13 GENERAL FUND BUDGET:  
DRAFT REVENUE PROPOSALS (INCLUDING SAVINGS AND GROWTH)**

For Consideration by Cabinet 14 February 2012

	2011/12 Budget £000	2012/13 Budget £000	2013/14 Projection £000	2014/15 Projection £000
<b>ORIGINAL REVENUE BUDGET AND PROJECTIONS</b> (Council March 2011)	21,481.0	21,131.0	21,726.0	
<b>UPDATED BUDGET PROJECTIONS</b> (Council 01 February 2012)	21,481.0	20,427.8	20,889.8	21,244.1
<b>FURTHER UPDATES:</b>				
<b>Base Budget Changes to Date</b>		-9.4	+6.4	-2.6
<b>Decisions expected at Council 29 February 2012:</b>				
Pay Policy Statement		+53.1	+63.2	+67.6
<b>BUDGET PROPOSALS FOR CONSIDERATION</b> (see following pages):				
Savings		-269.0	-306.6	-311.3
Growth		+405.5	+2.2	+2.2
<b>CONTRIBUTION FROM BALANCES</b>		-418.0		
<b>RESULTING NET REVENUE BUDGET</b>	21,481.0	20,190.0	20,655.0	21,000.0
Government Support	13,127.8	11,818.2	11,581.8	11,581.8
Collection Fund Surplus		-9.0		
<b>COUNCIL TAX REQUIREMENT</b>	8,353.2	8,362.8	9,073.2	9,418.2
		Tax Base	43,450	43,500
			43,550	43,600

<b>REMAINING SAVINGS REQUIREMENT</b> (to fit with council tax targets: 0% for 2012/13 and then 3.5% assumed for 2013/14 onwards)	0	408.0	440
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**TARGET COUNCIL TAX:**

Band D Basic City Council Tax	£192.25	£198.97	£205.93
Percentage Increase Year on Year (maximum)	0.0%	3.5%	3.5%

**CURRENT COUNCIL TAX PROJECTIONS:**

Band D Basic City Council Tax	£208.34	£216.01
Percentage Increase Year on Year	8.4%	3.7%

## SAVINGS PROPOSALS TO BE CONSIDERED

			2012/13 Estimate £000	2013/14 Projection £000	2014/15 Projection £000
INCOME GENERATION	SERVICE	NOTES			
Disabled Facilities Grant Admin.	Health & Housing	Increase in charge from 10% to 15%	-10.0	-15.0	-15.0
Wellbeing Fees and Charges Review	Community Engagement	Cabinet 14 Feb	-11.3	-11.5	-11.7
<b>Sub-Total</b>			<b>-21.3</b>	<b>-26.5</b>	<b>-26.7</b>

BUDGET REDUCTIONS	SERVICE	NOTES			
Historic Towns Forum	Regeneration & Policy	Budget Removal	-0.4	-0.4	-0.4
British Destination Association	Regeneration & Policy	Budget Removal	-1.8	-1.8	-1.9
Overview & Scrutiny Expenses	Governance	Budget Removal	-2.4	-2.4	-2.5
<b>Sub-Total</b>			<b>-4.6</b>	<b>-4.6</b>	<b>-4.8</b>

EFFICIENCY PROPOSALS	SERVICE	NOTES			
CCTV - revised hours	Property Services		-29.1	-29.7	-30.0
Grounds Maintenance	Environmental Services		-38.4	-38.8	-39.2
Refuse Collection	Environmental Services		-21.7	-21.9	-22.1
Accountancy Services	Financial Services		-25.0	-50.0	-51.0
Revenues and Benefits (Shared Service)	Financial Services		-33.0	-33.7	-34.4
HR/Payroll Software Replacement	Financial Services		-20.0	-20.4	-20.6
Licensing	Governance	Personnel Cttee 31 Jan (Approved)	-75.9	-81.0	-82.5
<b>Sub-Total</b>			<b>-243.1</b>	<b>-275.5</b>	<b>-279.8</b>

<b>Total Savings for Consideration (as totalled on previous page)</b>	<b>-269.0</b>	<b>-306.6</b>	<b>-311.3</b>
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## GROWTH PROPOSALS TO BE CONSIDERED

			2012/13 Estimate £000	2013/14 Projection £000	2014/15 Projection £000
DETAILS	SERVICE	NOTES			
<b>Recurring Revenue Growth:</b>					
Accommodation	Property Services	Cabinet 14 Feb	+1.5	+2.2	+2.2
<b>One-Off Revenue Growth:</b>					
Brown Signage for Morecambe	Environmental Services		+5.0		
Apprenticeship Scheme	Governance	Council 01 Feb	+45.0		
Community Safety - PCSOs (one year)	Environmental Services	Cabinet 17 Jan (up to 9 PCSOs)	+99.0		
Feasibility Bid - Science Park	Regeneration & Policy	Cabinet 17 Jan	+20.0		
Feasibility Bid - Heysham Gateway	Regeneration & Policy	Cabinet 17 Jan	+20.0		
<b>Sub-Total</b>			<b>+190.5</b>	<b>+2.2</b>	<b>+2.2</b>
<b>One-Off Capital Growth:</b>					
Allotments	Community Engagement	Cabinet 08 Nov	+40.0		
Morecambe Area Action Plan	Regeneration & Policy	Cabinet 04 Oct	+200.0		
Lancaster Square Routes	Regeneration & Policy	Cabinet 04 Oct	+300.0		
Adjustment for capital savings already made			-325.0		
<b>Sub-Total (now allowed for in draft Capital Programme)</b>			<b>+215.0</b>	<b>+0.0</b>	<b>+0.0</b>

<b>Total Growth for Consideration (as totalled on previous page)</b>	<b>+405.5</b>	<b>+2.2</b>	<b>+2.2</b>
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## FUTURE YEARS: OTHER OUTLINE PROPOSALS

			2012/13 Estimate £000	2013/14 Projection £000	2014/15 Projection £000
AREA	SERVICE	NOTES			
Closure of Lancaster Indoor Market	Property Services	Council 16 Nov		?	?
HR/Payroll, 'Procure to Pay' and other financial management arrangements	ALL	Indicative Savings Target		-150.0	-150.0
Grey Fleet Review - Business Travel	ALL	JCC 05 Dec 11		-100.0	-100.0
<b>Total Outline Proposals</b>			<b>+0.0</b>	<b>-250.0</b>	<b>-250.0</b>

Note that whilst indicative values are shown above, these will be developed over the course of the next year. They are not yet built into the formal budget projections. In effect, they would help to address future years' remaining savings requirements shown at the bottom of the first page on this summary.

## OTHER ACTIONS TO BE TAKEN FORWARD

DETAILS	SERVICE
Monitoring, review and update of 'Invest to Save' scheme savings	Various
Review of Car Parking Lighting	Property Services
Review of Charter Market - opportunities to extend trading days	Property Services
Review of Building Control Operation	Regeneration & Policy
Review of Christmas Decorations	Regeneration & Policy
Review of future Coast Protection arrangements	Regeneration & Policy
Review of Stock Management	Environmental Services
Review of Williamson Park	Env. Serv. / Comm.Engagmt.
Review future requirements in light of Local Strategic Partnership changes (Cabinet Dec 11)	Community Engagement
Review of Salt Ayre Sports Centre	Community Engagement
Review of Museums Partnership	Community Engagement
Review any charging / sponsorship opportunities for Lancaster Fireworks Event	Community Engagement
Respond to Welfare Reforms (localisation of council tax support - est. 10% or £1M reduction in awards)	Financial Services